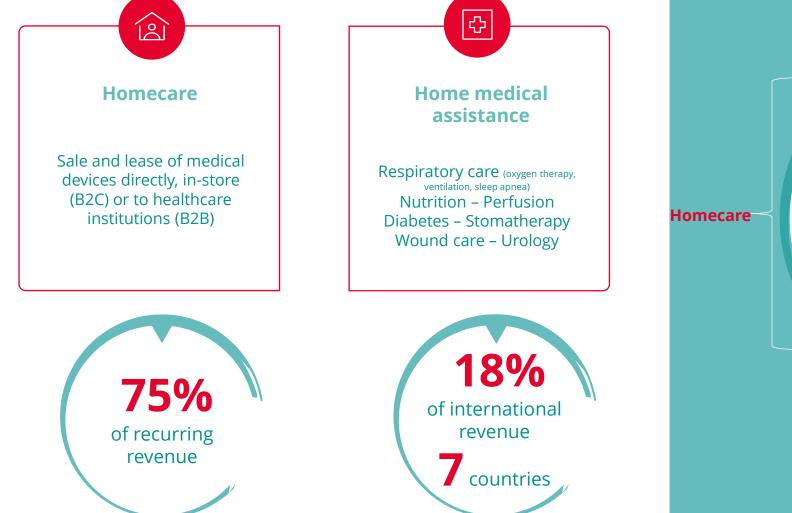
2022-2023 **9-month revenue**

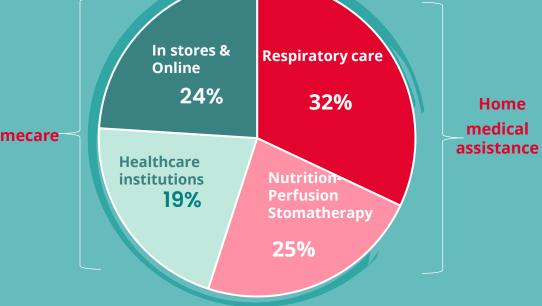
May 2023



Europe's multi-specialist in home healthcare services



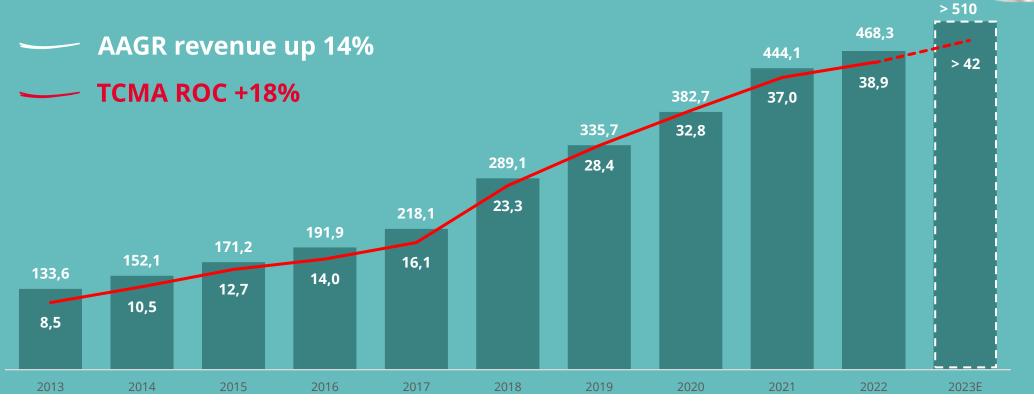




2

Solid long-term growth





Revenue in €m — Recurring operating profit in €m







2022-2023 9-month revenue

Active external growth strategy targeting international markets and focusing on highly technical activities



CHD	RESPIRATORY CARE	Oxystore 4Se-Med		Oxygen therapy, sleep apnea, non-invasive ventilation Oxygen therapy, sleep apnea, non- invasive ventilation in the Grand Est region	Consolidation date: July 1, 2022 9M 22-23 scope effect: €2.9m Consolidation date: Oct. 1, 2022 9M 22-23 scope effect: €0.3m
		MedPro	(*)	Oxygen therapy, sleep apnea, non-invasive ventilation	Consolidation date: Feb. 1, 2022 9M 22-23 scope effect: €6.7m
¢	PERFUSION	Probace		Perfusion in the PACA region, four agencies in the region	Consolidation date: Oct. 1, 2022 9M 22-23 scope effect: €3.2m
		Maxicare		Perfusion, chemotherapy and nutritional support	Consolidation date: Jan. 1, 2022 9M 22-23 scope effect: €2.7m
	DIGITAL	Distrimed		Online sales of medical equipment to healthcare professionals	Consolidation date: Jan. 1, 2022 9M 22-23 scope effect: €6.9m

Three acquisitions made in the first 9 months of 2022-23 and close to **€23m** in scope effect over the period

Excellent performance in Q3 2022-2023

In € millions	Q3 2021-2022	Q3 2022-2023	Change	Organic growth
Revenue	118.5	130.6	+10.3%	+9.1%
Restated revenue*	115.8	130.6	+12.8%	+9.1%
Homecare	54.5	55.2	1.3%	+0.1%
Respiratory care	33.9	40.9	20.8%	+14.8%
Nutrition-Perfusion- Stomatherapy*	27.4	34.5	25.7%	+19.5%

*Restated for the contribution from discontinued operations



Organic growth accelerates to **9.1%**

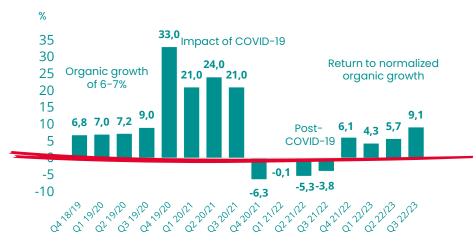
Return to organic growth in **Homecare**

- Negative 4.4% impact of PPE on growth
- Good momentum in stores

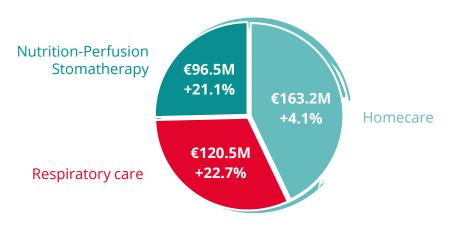
Continued excellent business momentum in **Respiratory** in all countries

Excellent performance in Nutrition-Perfusion and Diabetes with organic growth of more than **20%**

Sustained organic growth throughout the period









Revenue	341.5 (334.6)*	380.1	+11.3% (+13.6%)*	+6.4%
In € millions	9 months 2021-2022	9 months 2022-2023	Change	Organic growth

*Restated for the contribution from discontinued operations

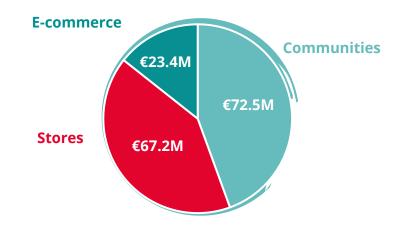
Organic growth **up 6.4%** over the first nine months of 2022-2023

- Homecare business still impacted by the 58% decline in personal protective equipment (PPE) sales
- Excellent performance and market share gains across all home medical assistance segments

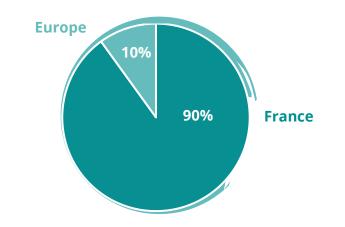
Scope effect of acquisitions: €22.8m

Homecare: return to organic growth excluding PPE





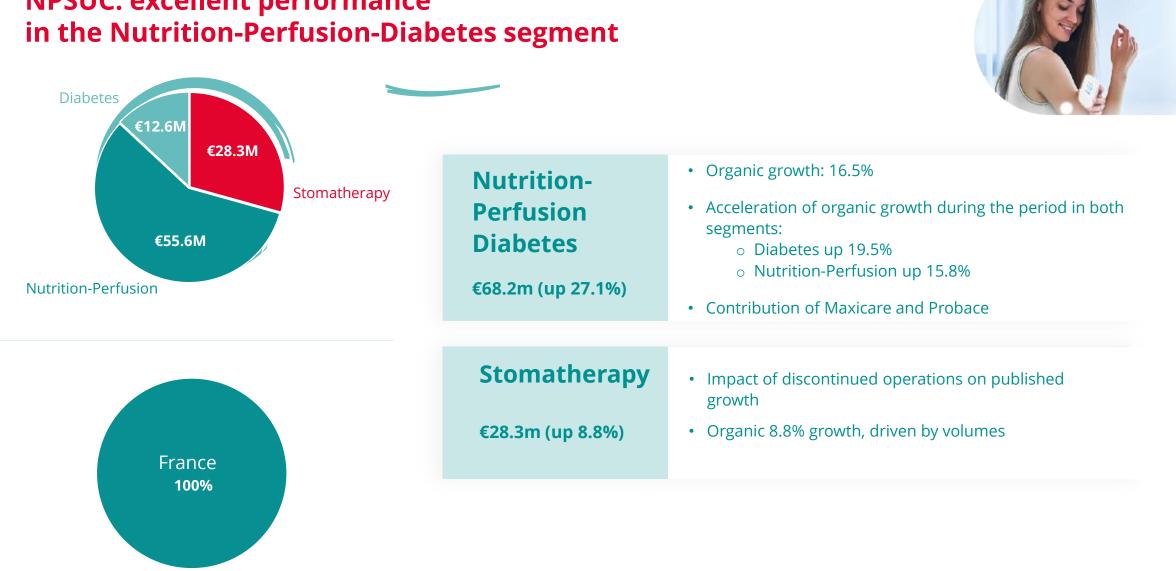
Stores/ E-commerce €90.6m (up 7.7%)	 More dynamic levels of business in stores in the third quarter Contribution of Distrimed, which has been consolidated sind January 1 3.2% organic growth excluding PPE
In communities	Business resilient in a less favorable environment
€72.5m (stable)	 Strong positioning and a unique offering for healthcare institutions



Respiratory care: Excellent momentum and acceleration of growth in Q3



	Revenue for first 9 months of 2022-2023: €120.5m (up 22.7%) (up 11.9% on an organic basis)	France €68.0m (up 14%)	 Excellent business momentum despite a 10% price cut in sleep apnea treatment effective September 1, 2021 Organic growth: 13.4%
International	44% 56% France	International €52.5m (up 36%)	 Price adjustments in the UK and excellent performance for Keylab Medical in Spain Scope effects related to the contributions of Medpro in Canada, Oxystore and 4Se-Med Organic growth: 9.6%



NPSUC: excellent performance





OUTLOOK

Maintaining strong organic growth

Continue development of Home Medical Assistance

- Acceleration of growth in Respiratory business (end of price cut)
- New stimulation of NPSUC business with a new experienced commercial team
- Develop organic strong international potential

Homecare: Consolidate new market share gains

- Consolidate business volumes with healthcare institutions in France, Belgium and Switzerland
- Continue to develop by capillary action in healthcare institutions (example TMA)
- Commercial actions to develop lease of hospital beds and wheelchairs in shops
- Continue e-commerce development

Continue to outperform an already buoyant market



Short and medium-term FCF drivers

2022-2023 Significant improvement in FCF

Improvement in CFO

- increased business levels
- increased recurring operating margin
- good EBITDA to cash conversion

Reduced WCR

- inventory management and reduction
- reduction in trade receivables (back to normal)

CAPEX management

- increased investment management
- return to a normal level

M&A financing, within covenants

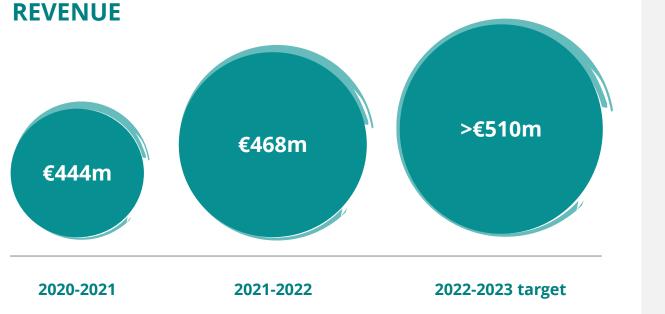
Debt reduction



Improvement in operating FCF and reduction in Group debt

Return to normal business momentum





excluding new external

growth operations

Return to normal business momentum

Organic growth across all segments

Stable price environment

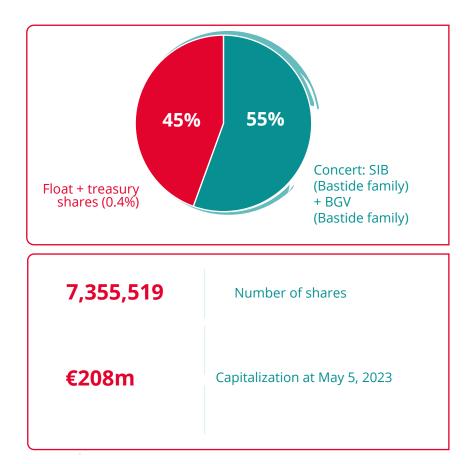
Healthy working capital and management of investments Recurring operating margin > 8.3%

Improved FCF

Debt reduction

Shareholder information





Bastide vs CAC Mid Small over 10 years



2022-2023 **9-month revenue**

May 2023

